

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.

FINANCIAL STATEMENTS

MARCH 31, 2019

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.

FINANCIAL STATEMENTS

MARCH 31, 2019

TABLE OF CONTENTS

AUDITOR'S REPORT	1 - 2
Statement of Financial Position	3
Statement of Operations - Summary	4
Statement of Changes in Net Assets	5
Statement of changes in financial positions	6
Notes to Financial Statements	7 - 11
Statement of Operations - Program	12
FNIHB - NAYSPS	13
FNIHB - Block Funding	14 - 15
Block Funding - Supplementary Schedules	16 - 31
Food Security - NNC	32
Food Security Projects	33
Winter Road/Gardening	34
Jordan's Principle - Regional Therapist	35
Jordan's Principle - Urban Coordination & Respite Care	35
Jordan's Principle - Service Coordination	36
HSIF CDP Management Framework	37
PHN Wasagamack	38

SIMON HALL
CHARTERED PROFESSIONAL ACCOUNTANT
WINNIPEG, MANITOBA

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors,
FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
Winnipeg, Manitoba

Opinion

I have audited the accompanying financial statements of FOUR ARROWS REGIONAL HEALTH AUTHORITY INC., which comprise the statement of financial position as at MARCH 31, 2019, and the statement of operations, statement of changes in net assets and statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In my opinion, the financial statements present fairly, in all material respects, the financial position of FOUR ARROWS REGIONAL HEALTH AUTHORITY INC. as at MARCH 31, 2019, and its financial performance and its cash flows for the year then ended in accordance with Canadian Accounting Standards for not for profit organizations.

Basis for Opinion

I conducted my audit in accordance with Canadian generally accepted auditing standards. My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report. I am independent of FOUR ARROWS REGIONAL HEALTH AUTHORITY INC. in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Responsibilities of Management & Those Charged with Governance of Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards for government not-for-profit organizations including the 4200 series of standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

SIMON HALL
CHARTERED PROFESSIONAL ACCOUNTANT
WINNIPEG, MANITOBA

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



Winnipeg, Manitoba
October 11, 2019

SIMON HALL
CHARTERED PROFESSIONAL ACCOUNTANT

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.

STATEMENT OF FINANCIAL POSITION



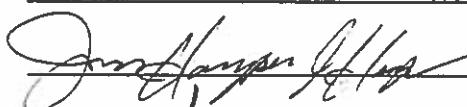
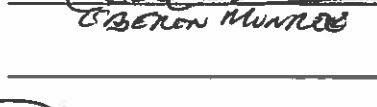





MARCH 31, 2019

	<u>2019</u>	<u>2018</u>
	\$	\$
<u>ASSETS</u>		
CURRENT ASSETS:		
Cash in bank	1,691,134	57,843
Accounts receivable (note 3)	363,991	262,839
Prepaid expense	<u>5,793</u>	<u>30,532</u>
Total Current Assets	<u>2,060,918</u>	<u>351,214</u>
CAPITAL ASSETS: (note 4)	<u>8,220</u>	<u>10,989</u>
TOTAL ASSETS	<u><u>2,069,138</u></u>	<u><u>362,203</u></u>

LIABILITIES AND NET ASSETS

CURRENT LIABILITIES:		
Accounts payable & accrued liabilities (note 6)	24,896	28,786
Deferred revenue (note 7)	<u>2,086,929</u>	<u>348,103</u>
Total Current Liabilities	<u>2,111,825</u>	<u>376,889</u>
NET DEFICIT:		
Invested in capital assets	8,220	10,988
Unrestricted deficit (note 8)	<u>(50,907)</u>	<u>(25,674)</u>
Total Members' Equity	<u>(42,687)</u>	<u>(14,686)</u>
TOTAL LIABILITIES & MEMBERS' EQUITY	<u><u>2,069,138</u></u>	<u><u>362,203</u></u>

APPROVED BY BOARD:

 <u>W. Quint</u> : Director	 <u>Eberon Munroe</u> : Director
 <u>J. Hays</u> : Director	 <u>R. Hays</u> : Director
 <u>J. Hays</u> : Director	 <u>R. Hays</u> : Director
 <u>C. Moore</u> : Director	 <u>J. Hays</u> : Director
	 <u>J. Hays</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
SUMMARY STATEMENT OF OPERATIONS
FOR THE YEAR ENDED MARCH 31, 2019

	<u>2019</u>	<u>2018</u>
	\$	\$
REVENUE:		
First Nation and Inuit Health		
Block funding	3,805,942	2,571,883
S.E.T. funding	264,240	264,240
Flex Funding	1,043,091	185,556
Recognized from prior period	348,104	29,500
Deferred to future period	(2,086,929)	(348,104)
Administration & other	<u>607,408</u>	<u>358,111</u>
	<u>3,981,856</u>	<u>3,061,186</u>
EXPENSES:		
Amortization	2,768	3,766
Bad debts	20,063	20,112
B.O.D. costs	66,054	38,930
Office & general	341,756	205,100
Program costs	1,042,246	790,066
Salaries & benefits	1,974,369	1,472,552
Travel & freight	<u>562,599</u>	<u>515,723</u>
	<u>4,009,855</u>	<u>3,046,249</u>
Excess/(Deficiency) of revenue over expenses	<u>(27,999)</u>	<u>14,937</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF CHANGES IN NET ASSETS
FOR THE YEAR ENDED MARCH 31, 2019

	<u>2019</u>	<u>2018</u>
	\$	\$
INVESTED IN FIXED ASSETS		
Balance, beginning of year	10,988	14,754
Amortization	<u>(2,768)</u>	<u>(3,766)</u>
Balance, end of year	<u><u>8,220</u></u>	<u><u>10,988</u></u>
UNRESTRICTED		
Balance, beginning of year	(25,674)	(44,374)
Transfer (to)/from investment in assets	2,768	3,766
Annual (deficit)/surplus	<u>(28,001)</u>	<u>14,934</u>
Balance, end of year	<u><u>(50,907)</u></u>	<u><u>(25,674)</u></u>
TOTAL NET ASSETS	<u><u>(42,687)</u></u>	<u><u>(14,686)</u></u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED MARCH 31, 2019

	<u>2019</u>	<u>2018</u>
	\$	\$
CASH FLOW FROM		
OPERATING ACTIVITIES		
Cash receipts from First Nations & Inuit Hlth	5,113,273	2,678,575
Cash receipts from other sources	506,256	629,194
Cash paid to suppliers and employees	<u>(3,986,238)</u>	<u>(2,993,937)</u>
Cash From Operations	<u>1,633,291</u>	<u>313,832</u>
Increase (decrease) in cash for the year	1,633,291	313,832
Cash, beginning of year	<u>57,843</u>	<u>(255,989)</u>
Overdraft, end of year	<u>1,691,134</u>	<u>57,843</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.

NOTES TO FINANCIAL STATEMENTS

FOR THE YEAR ENDED MARCH 31, 2019

1. FORM OF ORGANIZATION

Four Arrows Regional Health Authority Inc. is a not-for-profit organization with no share capital whose primary function is to provide health care services and education to aboriginal communities. Four Arrows Regional Health Authority Inc. derives its funding from government health agencies and is exempt from income taxes.

2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian public sector accounting principles for Government not-for-profit organizations. The financial statements have, in management's opinion, been properly prepared within the reasonable limits of materiality and within the framework of the significant accounting policies summarized below:

i) Fixed Assets

Fixed assets are recorded at cost in the year of acquisition. The cost of the fixed assets less any expected residual value is expensed over the assets useful life.

ii) Revenue and Expenditures

Revenue and expenditures are recorded using a full accrual system of accounting recognizing revenue when earned and expenses when incurred.

iii) Depreciation

Property and equipment are recorded at cost less accumulated amortization. Property and equipment are amortized at the following rates following the diminishing balance method of amortization:

Audio/visual equipment -	30%
Automotive -	30%
Computer equipment -	30%
Computer software	100%
Equipment -	20%
Office equipment -	20%

Depreciation is charged against Investment in Capital Assets, not against the current year operations.

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.

NOTES TO FINANCIAL STATEMENTS

FOR THE YEAR ENDED MARCH 31, 2019

iv) Use of Estimates

The preparation of financial statements in accordance with Canadian G.A.A.P. requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amount of revenue and expenses during the reporting period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the period in which they become known.

v) Financial Instruments

Financial instruments include cash, accounts receivable and accounts payable. Unless otherwise stated, it is management's opinion that the corporation is not exposed to significant interest, currency or credit risk arising from the financial instruments. Unless indicated, the book value of the corporation's financial instruments approximate their value.

3. ACCOUNTS RECEIVABLE	<u>2019</u>	<u>2018</u>
	\$	\$
Program funding receivable	286,523	187,072
Staff loans and payroll advances	9,614	11,246
Accounts Receivable	83,485	76,647
GST Receivable	<u>67,854</u>	<u>57,581</u>
	447,476	332,546
Allowance for Doubtful Accounts	<u>(83,485)</u>	<u>(69,707)</u>
	<u>363,991</u>	<u>262,839</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.

NOTES TO FINANCIAL STATEMENTS

FOR THE YEAR ENDED MARCH 31, 2019

4. PROPERTY AND EQUIPMENT

	Cost	Accumulated Amortization	2019 Net Book Value	2018 Net Book Value
Audio/Visual Equipment	30,817	30,392	425	607
Automotive	3,290	3,275	15	22
Computer Equipment	73,107	69,552	3,555	5,078
Equipment	39,902	36,463	3,439	4,299
Office Equipment	<u>29,013</u>	<u>28,227</u>	<u>786</u>	<u>983</u>
	<u>176,129</u>	<u>167,909</u>	<u>8,220</u>	<u>10,989</u>

5. BANK INDEBTEDNESS

Royal Bank. The organization has an authorized maximum line of credit of \$100,000.

6. ACCOUNTS PAYABLE

	<u>2019</u>	<u>2018</u>
Accounts payables	\$ <u>24,896</u>	\$ <u>28,786</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.

NOTES TO FINANCIAL STATEMENTS

FOR THE YEAR ENDED MARCH 31, 2019

7. DEFERRED REVENUE

Deferred revenue consists of revenues received in the current fiscal period that have been designated for future projects or events occurring during the remainder of the year. Future revenue consists of the following:

	<u>2019</u>	<u>2018</u>
	\$	\$
HIV	60,000	23,357
Operations & maintenance	642,757	42,557
Home & Community Care	23,000	-
Jordan's Principle	80,250	16,358
H.S.I.F.	723,694	59,582
Footcare	402,557	145,219
BFI & CPNP	33,936	7,000
AHRI - Health Manager	97,972	46,874
Tides	-	5,000
Wasagamack Community Kitchen	-	7,156
AKI Energy	22,763	-
	<u>2,086,929</u>	<u>348,103</u>

8. CONTINGENT LIABILITY

The organization receives funding from various government agencies based on specific program needs and budgets and allocates certain expenditures to the various programs. In many cases the funding agency has the right to review accounting records to ensure compliance with the terms and conditions of their funding agreements. At this time no estimate of the requirements, if any, to reimburse the agencies can be made. Such surpluses or deficits may be subject to repayment or recovery by the contributing agencies, depending on the terms and conditions of the relevant agreements.

9. ECONOMIC DEPENDENCE

Four Arrows Regional Health Authority receives the majority of its funding (revenue) from the Government of Canada. The organization's ability to continue viable operations is dependant upon this funding.

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.

NOTES TO FINANCIAL STATEMENTS

FOR THE YEAR ENDED MARCH 31, 2019

10. LEASE COMMITMENTS

The organization has a lease with respect to its main premises. The lease provides for payment of utilities, property taxes and maintenance costs. Annual payments are in the amount of \$XXX,XXX

11. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.STATEMENT OF OPERATIONS - PROGRAMFOR THE YEAR ENDED MARCH 31, 2019

		. . . March 31, 2019 March 31, 2018 . . .		
	<u>Page #</u>	<u>Revenues</u>	<u>Expenses</u>	<u>Surplus (Deficit)</u>	<u>Revenues</u>	<u>Expenses</u>	<u>Surplus (Deficit)</u>
		\$	\$	\$	\$	\$	\$
PROGRAM:							
NAYSPS (Schedule 1)	13	256,124	256,124	-	311,641	311,644	(3)
Health Canada: Block Funding (Schedule 2)	14	3,025,668	3,043,518	(17,850)	2,456,172	2,433,268	22,904
Food Security Projects (Schedule 3)	33	437,309	446,647	(9,338)	294,263	301,984	(7,721)
Food Security Winter Road/Gardening (Schedule 4)	34	24,039	24,039	-	10,500	10,744	(244)
JP Regional Therapist (Schedule 5)	35	46,673	46,673	-	-	-	-
JP Urban Coordination (Schedule 6)	35	162,999	162,970	29	-	-	-
JP Service Coordination (Schedule 7)	36	224,502	224,502	-	170,302	170,302	-
HSIF CDP Mgmt (Schedule 8)	37	36,306	36,306	-	-	-	-
PHN Wasagamack (Schedule 9)	38	<u>108,156</u>	<u>108,998</u>	<u>(842)</u>	<u>89,844</u>	<u>89,843</u>	<u>1</u>
		<u>4,321,776</u>	<u>4,349,777</u>	<u>(28,001)</u>	<u>3,332,722</u>	<u>3,317,785</u>	<u>14,937</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
SUMMARY STATEMENT OF PROGRAM REVENUES AND EXPENDITURES
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 1

NAYSPS

	<u>2019</u>	<u>Budget</u>	<u>2018</u>
	\$	\$	\$
REVENUE :			
First Nation and Inuit Health	264,240	264,240	264,240
Add: recognized from prior period	-	10,000	-
Other revenue	5,684	-	47,401
Inter-departmental Transfer	<u>(13,800)</u>	<u>(13,500)</u>	<u>-</u>
	<u>256,124</u>	<u>260,740</u>	<u>311,641</u>
EXPENDITURES :			
Administration	26,424	26,424	26,424
Fire Evacuation support	-	-	12,850
Program costs	3,598	5,514	5,354
Program workshops	53,792	105,000	56,434
Professional development	-	8,000	12,846
Travel and accommodation	53,406	5,400	98,087
Wages and benefits	<u>118,904</u>	<u>107,160</u>	<u>99,649</u>
	<u>256,124</u>	<u>257,498</u>	<u>311,644</u>
SURPLUS (DEFICIT)	<u>-</u>	<u>3,242</u>	<u>(3)</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 2

HEALTH CANADA - BLOCK FUNDING

REVENUE:		<u>F.N.I.H.B</u>	<u>OTHER/ DEFERRED</u>	<u>2019</u>	<u>2018</u>
				\$	\$
Health Governance	(Sch 2.1)	399,436	417,090	816,526	608,109
Primary Health	(Sch 2.2)	228,949	(69,000)	159,949	187,483
C.P.N.P.	(Sch 2.3)	230,142	(9,004)	221,138	223,342
Brighter Futures	(Sch 2.4)	161,442	(17,891)	143,551	178,768
Hlth Research-Neewin	(Sch 2.5)	-	-	-	65,000
FN Hlth Mgr Trng	(Sch 2.6)	186,053	(51,098)	134,955	77,976
Diabetes Initiative	(Sch 2.7)	362,565	(18,649)	343,916	378,565
HIV Strategy	(Sch 2.8)	211,175	-	211,175	26,392
Footcare	(Sch 2.9)	545,035	(257,053)	287,982	140,888
Home & Comm. Care	(Sch 2.10)	212,441	(38,627)	173,814	124,805
MB Food Coordination	(Sch 2.11)	121,400	-	121,400	120,120
H.S.I.F.	(Sch 2.12)	59,582	-	59,582	115,418
Accreditation	(Sch 2.13)	39,800	6,726	46,526	30,000
O & M	(Sch 2.14)	89,925	-	89,925	12,442
HCC/CDC Training	(Sch 2.15)	30,000	15,627	45,627	30,000
Food Security	(Sch 2.16)	<u>135,771</u>	<u>33,831</u>	<u>169,602</u>	<u>136,864</u>
		<u>3,013,716</u>	<u>11,952</u>	<u>3,025,668</u>	<u>2,456,172</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 2

HEALTH CANADA - BLOCK FUNDING

	<u>F.N.I.H.B</u>	<u>OTHER</u>	<u>2019</u>	<u>2018</u>
REVENUE: (Previous page)	<u>3,013,716</u>	<u>11,952</u>	<u>\$ 3,025,668</u>	<u>\$ 2,456,172</u>
EXPENDITURES:				
Health Governance (Sch 2.1)			826,130	608,108
Primary Health (Sch 2.2)			159,885	176,482
C.P.N.P. (Sch 2.3)			221,138	237,082
Brighter Futures (Sch 2.4)			145,298	149,327
Hlth Research-Neewin (Sch 2.5)			-	65,000
FN Hlth Mgr Trng (Sch 2.6)			134,955	77,977
Diabetes Initiative (Sch 2.7)			348,313	378,674
HIV Strategy (Sch 2.8)			211,134	26,391
Footcare (Sch 2.9)			287,982	140,889
Home & Comm. Care (Sch 2.10)			173,813	124,804
MB Food coordination (Sch 2.11)			122,855	120,120
H.S.I.F. (Sch 2.12)			60,091	115,418
Accreditation (Sch 2.13)			46,526	30,189
O & M (Sch 2.14)			89,925	12,442
HCC/CDC Training (Sch 2.16)			45,694	33,540
Food Security (Sch 2.15)			<u>169,779</u>	<u>136,825</u>
			<u>3,043,518</u>	<u>2,433,268</u>
SURPLUS (DEFICIT)			<u>(17,850)</u>	<u>22,904</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES - BLOCK FUNDING
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 2.1

HEALTH GOVERNANCE

	<u>2019</u>	<u>Budget</u>	<u>2018</u>
	\$	\$	\$
REVENUE :			
FNIHB - Health Governance	314,436	297,954	290,393
FNIHB - Maternal Child Health	-	-	11,000
FNIHB - Health Transformation	85,000	-	-
Administrative fees	321,399	297,466	270,461
Other income	1,730	1,800	1,553
Correction of an error	24,961	-	-
Interdepartmental Transfer	<u>69,000</u>	<u>38,500</u>	<u>34,702</u>
	<u>816,526</u>	<u>635,720</u>	<u>608,109</u>
EXPENDITURES :			
Advertisement	771	600	500
Amortization	2,768	-	3,766
Annual General Meeting	23,875	-	146
Bad debt expense	20,063	-	20,112
Bank charges	9,342	7,000	8,341
Casual Labour	3,802	4,800	4,413
Cellular	4,049	3,600	3,629
Computer repairs & maintenance	3,584	2,600	3,716
Contracts	4,655	-	675
Correction of error	-	-	2,969
Donations	420	-	300
Dues & memberships	-	600	507
Health transformation	89,039	-	3,000
Leased equipment	29,745	13,600	14,171
Internet charges	5,084	5,700	5,711
Miscellaneous	2,535	4,800	3,342
Liability insurance	28,382	28,000	23,447
Board costs	<u>65,317</u>	<u>44,000</u>	<u>38,930</u>
Page Total	<u>293,431</u>	<u>115,300</u>	<u>137,675</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES - BLOCK FUNDING
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 2.1 continued

HEALTH GOVERNANCE

	<u>2019</u>	<u>Budget</u>	<u>2018</u>
	\$	\$	\$
Total Expenditures carried forward	293,431	115,300	137,675
Office costs	12,327	11,920	5,684
Office furnishing	6,228	1,200	1,431
Travel & misc: Executive Director	1,613	8,000	7,154
Professional development	2,014	4,800	8,922
Professional fees	19,171	-	-
Accounting and legal	14,326	26,000	28,131
Rent and parking	41,057	54,000	54,162
Staff events	8,017	1,800	6,686
Telephone	8,384	7,600	7,463
Travel and accommodations	26,518	8,800	12,649
Wages & salaries	347,404	315,221	290,787
Wages & salaries - benefits	<u>45,640</u>	<u>50,206</u>	<u>47,364</u>
	<u>826,130</u>	<u>604,847</u>	<u>608,108</u>
SURPLUS (DEFICIT)	<u><u>(9,604)</u></u>	<u><u>30,873</u></u>	<u><u>1</u></u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES - BLOCK FUNDING
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 2.2

PRIMARY HEALTH

	<u>2019</u>	<u>Budget</u>	<u>2018</u>
	\$	\$	\$
REVENUE:			
FNIHB	228,949	222,184	222,185
Interdepartmental Transfer	<u>(69,000)</u>	<u>(50,500)</u>	<u>(34,702)</u>
	<u>159,949</u>	<u>171,684</u>	<u>187,483</u>
EXPENDITURES:			
Administrative expenses	22,895	22,218	27,362
Automobile expenses	-	-	3,687
Community events	725	8,000	2,779
Dues & memberships	918	540	547
Fire Evacuation support	-	-	20,841
Office rent/expenses	6,028	8,120	4,972
Professional fees	993	-	20
Travel & accommodation	14,552	11,000	6,844
Salaries and benefits	109,289	113,893	104,815
Program costs	3,411	6,740	3,444
Utilities & telephone	<u>1,074</u>	<u>1,171</u>	<u>1,171</u>
	<u>159,885</u>	<u>171,682</u>	<u>176,482</u>
SURPLUS (DEFICIT)	<u>64</u>	<u>2</u>	<u>11,001</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES - BLOCK FUNDING
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 2.3

CANADIAN PRE-NATAL NUTRITION PROGRAM

	<u>2019</u>	<u>Budget</u>	<u>2018</u>
	\$	\$	\$
REVENUE :			
FNIHB	230,142	223,344	223,342
Interdepartmental transfers	(2,200)	-	-
Less: deferred to future period	(7,936)	-	-
Other revenue	<u>1,132</u>	<u>-</u>	<u>-</u>
	<u>221,138</u>	<u>223,344</u>	<u>223,342</u>
EXPENDITURES :			
Administration	19,019	22,334	27,506
Community events	-	6,500	914
CPNP Contributions	86,680	86,680	86,705
Program costs	25,140	42,170	11,571
Office costs/rent	4,320	7,320	4,320
Program workshops & meetings	10,540	-	22,920
STP Direct costs	19,231	28,519	14,376
Wages & salaries	41,128	26,520	37,104
Travel	<u>15,080</u>	<u>3,300</u>	<u>31,666</u>
	<u>221,138</u>	<u>223,343</u>	<u>237,082</u>
SURPLUS (DEFICIT)	<u>-</u>	<u>1</u>	<u>(13,740)</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES - BLOCK FUNDING
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 2.4

BRIGHTER FUTURES INITIATIVE

	<u>2019</u>	<u>Budget</u>	<u>2018</u>
	\$	\$	\$
REVENUE:			
FNIHB	161,442	156,668	156,673
Add: recognized from prior period	-	-	7,000
Less: deferred to future period	(26,000)	-	-
Other	<u>8,109</u>	<u>-</u>	<u>15,095</u>
	<u>143,551</u>	<u>156,668</u>	<u>178,768</u>
EXPENDITURES:			
Administration	16,144	15,667	19,295
Urban Support	13,022	12,000	3,504
Equipment & cell phone	8,806	13,223	11,165
Program materials	424	-	34,402
Program workshops and meetings	21,270	32,000	6,628
Community events	-	4,000	500
Travel & accommodations	22,384	8,800	11,186
Wages & Benefits	<u>63,248</u>	<u>72,509</u>	<u>62,647</u>
	<u>145,298</u>	<u>158,199</u>	<u>149,327</u>
SURPLUS (DEFICIT)	<u>(1,747)</u>	<u>(1,531)</u>	<u>29,441</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES - BLOCK FUNDING
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 2.5

HEALTH RESEARCH - NEEWIN

	<u>2019</u>	<u>2018</u>
	\$	\$
REVENUE:		
First Nation and Inuit Health	-	65,000
EXPENDITURES:		
Administration fees	-	6,500
Operating costs	-	13,791
Salaries and benefits	-	41,000
Travel & accomodations	-	3,709
	-	65,000

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES - BLOCK FUNDING
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 2.6

FN HEALTH MANAGER TRAINING

	<u>2019</u>	<u>Budget</u>	<u>2018</u>
	\$	\$	\$
REVENUE:			
First Nation and Inuit Health	186,053	-	124,850
Add: Recognized from prior period	46,874	-	-
Less: Deferred to future period	<u>(97,972)</u>	<u>-</u>	<u>(46,874)</u>
	<u>134,955</u>	<u>-</u>	<u>77,976</u>
EXPENDITURES:			
Administration	23,293	-	12,485
Conference	6,205	-	-
Contracts	71,450	-	49,508
Postage & Freight	238	-	1,825
Program costs	13,702	-	9,772
Travel & Accomodation	4,795	-	4,387
Wages & benefits	<u>15,272</u>	<u>-</u>	<u>-</u>
	<u>134,955</u>	<u>-</u>	<u>77,977</u>
SURPLUS (DEFICIT)	<u>-</u>	<u>-</u>	<u>(1)</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES - BLOCK FUNDING
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 2.7

DIABETES INITIATIVE

	<u>2019</u>	<u>Budget</u>	<u>2018</u>
	\$	\$	\$
REVENUE :			
First Nation and Inuit Health	362,565	362,565	378,565
Inter-departmental Transfer	<u>(18,649)</u>	<u>(8,000)</u>	<u>-</u>
	<u>343,916</u>	<u>362,565</u>	<u>378,565</u>
EXPENDITURES :			
Administration fee	36,397	35,457	39,382
St. Theresa Point - A.D.I.	8,965	-	14,249
Conference costs	-	-	602
Freight	-	-	33
Health Awareness	-	8,000	3,546
Program materials	32,140	51,460	19,060
Travel & accommodation	27,441	14,000	29,664
Food Security Projects	-	6,000	22,317
Program contributions - ADI	72,713	72,713	72,764
Professional fees	6,884	-	3,897
Diabetes Camp Costs	46,381	24,000	41,340
Wages and benefits	109,537	141,367	125,490
Workshops	<u>7,855</u>	<u>-</u>	<u>6,330</u>
	<u>348,313</u>	<u>352,997</u>	<u>378,674</u>
SURPLUS (DEFICIT)	<u>(4,397)</u>	<u>9,568</u>	<u>(109)</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES - BLOCK FUNDING
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 2.8

HARM REDUCTION

	<u>2019</u>	<u>Budget</u>	<u>2018</u>
	\$	\$	\$
REVENUE:			
First Nation and Inuit Health	247,818	44,192	44,192
Other revenue	-	-	5,557
Less: Deferred to future period	<u>(36,643)</u>	<u>-</u>	<u>(23,357)</u>
	<u>211,175</u>	<u>44,192</u>	<u>26,392</u>
EXPENDITURES:			
Administration fee	24,782	4,419	4,419
Office Costs	5,299	679	-
Health Promotion & Awareness	2,662	2,000	1,913
Program materials	40,301	700	-
Travel and accommodations	30,081	8,000	4,276
Workshops	29,472	2,100	12,882
Salaries & Benefits	<u>78,537</u>	<u>25,079</u>	<u>2,901</u>
	<u>211,134</u>	<u>42,977</u>	<u>26,391</u>
SURPLUS (DEFICIT)	<u><u>41</u></u>	<u><u>1,215</u></u>	<u><u>1</u></u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES - BLOCK FUNDING
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 2.9

FOOTCARE

	<u>2019</u>	<u>Budget</u>	<u>2018</u>
	\$	\$	\$
REVENUE:			
First Nation and Inuit Health	545,035	520,035	286,107
Other	285	-	-
Add: Recognized from prior period	145,219	149,612	(145,219)
Less: Deferred to future period	(402,557)	-	-
	<u>287,982</u>	<u>669,647</u>	<u>140,888</u>
EXPENDITURES:			
Administration	27,503	49,253	27,180
Contracts	46,743	-	14,197
Capital costs	15,123	177,506	-
Meeting costs	621	-	1,236
Office costs	16,450	3,571	150
Rent	4,320	4,320	-
Supplies	25,192	-	5,454
Travel & accommodations	25,029	65,000	10,820
Wages & Benefits	127,001	324,589	81,852
	<u>287,982</u>	<u>624,239</u>	<u>140,889</u>
SURPLUS (DEFICIT)	<u>-</u>	<u>45,408</u>	<u>(1)</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES - BLOCK FUNDING
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 2.10

HOME AND COMMUNITY CARE PROGRAM

	<u>2019</u>	<u>Budget</u>	<u>2018</u>
	\$	\$	\$
REVENUE:			
First Nation and Inuit Health	189,695	184,052	124,805
First Nation and Inuit Health	22,746	-	-
Interdepartmental transfers	(22,353)	-	-
Less: deferred to future period	<u>(16,274)</u>	<u>-</u>	<u>-</u>
	<u>173,814</u>	<u>184,052</u>	<u>124,805</u>
EXPENDITURES:			
Administration fee	21,244	18,405	12,296
Computer & Cellular	1,859	2,164	1,218
Program costs	28,459	39,023	15,388
Professional development	3,366	3,000	547
Rent	5,940	4,320	3,240
Wages and benefits	96,289	103,879	84,973
Travel and accommodations	<u>16,656</u>	<u>12,000</u>	<u>7,142</u>
	<u>173,813</u>	<u>182,791</u>	<u>124,804</u>
SURPLUS (DEFICIT)	<u><u>1</u></u>	<u><u>1,261</u></u>	<u><u>1</u></u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES - BLOCK FUNDING
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 2.11

SUPPLEMENTARY SCHEDULE OF MB FOOD COORDINATION

	<u>2019</u>	<u>Budget</u>	<u>2018</u>
	\$	\$	\$
REVENUE:			
First Nation and Inuit Health	121,400	120,000	120,000
Other revenue	<u>-</u>	<u>-</u>	<u>120</u>
	<u>121,400</u>	<u>120,000</u>	<u>120,120</u>
EXPENDITURES:			
Administration	12,000	12,000	12,000
Community proj materials & equip	10,900	30,491	18,314
Travel	26,327	-	23,651
Wages and benefits	<u>73,628</u>	<u>76,125</u>	<u>66,155</u>
	<u>122,855</u>	<u>118,616</u>	<u>120,120</u>
SURPLUS (DEFICIT)	<u><u>(1,455)</u></u>	<u><u>1,384</u></u>	<u><u>-</u></u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES - BLOCK FUNDING
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 2.12

SUPPLEMENTARY SCHEDULE OF H.S.I.F.

	<u>2019</u>	<u>Budget</u>	<u>2018</u>
	\$	\$	\$
REVENUE:			
First Nation and Inuit Health	-	-	175,000
Add: recognized from prior period	<u>59,582</u>	<u>50,194</u>	<u>(59,582)</u>
	<u>59,582</u>	<u>50,194</u>	<u>115,418</u>
EXPENDITURES:			
Administration fees	286	-	10,490
Communications	488	-	-
Equipment and furniture	5,331	-	23,005
Project evaluation	1,739	-	8,480
Staff training	-	-	80
Program supplies	1,332	4,485	1,060
Travel & accommodation	22,752	20,016	28,033
Wages & Benefits	<u>28,163</u>	<u>29,850</u>	<u>44,270</u>
	<u>60,091</u>	<u>54,351</u>	<u>115,418</u>
SURPLUS (DEFICIT)	<u>(509)</u>	<u>(4,157)</u>	<u>-</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES - BLOCK FUNDING
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 2.13

ACCREDITATION

	<u>2019</u>	<u>Budget</u>	<u>2018</u>
	\$	\$	\$
REVENUE:			
First Nation and Inuit Health	39,800	-	30,000
Interdepartmental transfers	<u>6,726</u>	<u>-</u>	<u>-</u>
	<u>46,526</u>	<u>-</u>	<u>30,000</u>
EXPENDITURES:			
Consultants	45,342	-	29,810
Other accreditation costs	<u>1,184</u>	<u>-</u>	<u>379</u>
	<u>46,526</u>	<u>-</u>	<u>30,189</u>
SURPLUS (DEFICIT)	<u>-</u>	<u>-</u>	<u>(189)</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES - BLOCK FUNDING
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 2.14

OPERATIONS & MAINTENANCE

	<u>2019</u>	<u>Budget</u>	<u>2018</u>
	\$	\$	\$
REVENUE:			
First Nation and Inuit Health	690,125	-	55,000
Add: recognized from prior period	42,557	-	-
Less: deferred to future period	<u>(642,757)</u>	<u>-</u>	<u>(42,558)</u>
	<u>89,925</u>	<u>-</u>	<u>12,442</u>
EXPENDITURES:			
Administration	28,561	-	1,131
Contracts - Mtce	22,658	-	-
Program costs	<u>38,706</u>	<u>-</u>	<u>11,311</u>
	<u>89,925</u>	<u>-</u>	<u>12,442</u>
SURPLUS (DEFICIT)	<u>-</u>	<u>-</u>	<u>-</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES - BLOCK FUNDING
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 2.15
HCC/CDC TRAINING

	<u>2019</u>	<u>Budget</u>	<u>2018</u>
	\$	\$	\$
REVENUE:			
First Nation and Inuit Health	30,000	-	30,000
Interdepartmental transfers	<u>15,627</u>	<u>-</u>	<u>-</u>
	<u>45,627</u>	<u>-</u>	<u>30,000</u>
EXPENDITURES:			
Administration	3,000	-	3,000
Contracts	683	-	5,183
Venue	13,109	-	9,418
Incentives	1,942	-	7,399
Presenters	11,564	-	3,802
Travel & accomodation	<u>15,396</u>	<u>-</u>	<u>4,738</u>
	<u>45,694</u>	<u>-</u>	<u>33,540</u>
SURPLUS (DEFICIT)	<u>(67)</u>	<u>-</u>	<u>(3,540)</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES - BLOCK FUNDING
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 2.16

FOOD SECURITY - NNC

	<u>2019</u>	<u>Budget</u>	<u>2018</u>
	\$	\$	\$
REVENUE:			
First Nation and Inuit Health	135,771	135,771	135,771
F.N.H.S.S.	30,000	-	-
Other revenue	5,821	-	1,093
Interdepartmental transfer	<u>(1,990)</u>	<u>7,000</u>	<u>-</u>
Total Revenue	<u>169,602</u>	<u>142,771</u>	<u>136,864</u>
EXPENDITURES:			
Administration	13,577	13,577	13,577
Contracts	35,250	37,000	19,500
Equipment	1,094	1,171	587
Program expenses	5,574	5,498	4,939
Program workshops	5,074	-	5,542
Salaries and benefits	81,595	76,905	81,189
Travel & accomodations	<u>27,615</u>	<u>8,620</u>	<u>11,491</u>
	<u>169,779</u>	<u>142,771</u>	<u>136,825</u>
SURPLUS (DEFICIT)	<u>(177)</u>	<u>-</u>	<u>39</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 3

FOOD SECURITY PROJECTS

	HRDC SUMMER STUDENT	OOKWIN STUDY	A.K.I. FOOD SECURITY	N.H.F.I. CORE OPERATIONS	TOTALS 2019	TOTALS 2018
University of Manitoba	-	201,672	-	-	201,672	174,828
P.O.M. - N.H.F.I.	-	-	-	70,600	70,600	81,800
M.A.F.R.A.	-	-	-	-	-	9,623
A.K.I. Energy	-	-	51,511	-	51,511	-
Other	86,394	-	-	2,332	88,726	28,012
Inter-departmental TSFR	-	-	-	-	24,800	-
	<u>111,194</u>	<u>201,672</u>	<u>51,511</u>	<u>72,932</u>	<u>437,309</u>	<u>294,263</u>

REVENUE :

EXPENDITURES :

Conference costs	25,325	-	-	-	25,325	87
Contracts	33,951	53,709	10,000	2,094	99,754	53,200
Equipment	-	-	-	6,545	6,545	1,974
Freight	-	-	-	2,133	2,133	154
Program expenses	-	25,791	2,256	4,720	32,767	17,634
Program workshops	40,126	25,520	846	8,917	75,409	60,301
Travel & accommodations	21,129	83,336	20,659	25,557	150,681	103,782
Wages & benefits	-	13,317	17,750	22,966	54,033	64,852
	<u>120,531</u>	<u>201,673</u>	<u>51,511</u>	<u>72,932</u>	<u>446,647</u>	<u>301,984</u>
SURPLUS (DEFICIT)	<u>(9,337)</u>	<u>(1)</u>	<u>-</u>	<u>-</u>	<u>(9,338)</u>	<u>(7,721)</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 4

FOOD SECURITY - WINTER ROAD GARDENING SUPPLIES

	<u>2019</u>	<u>Budget</u>	<u>2018</u>
	\$	\$	\$
REVENUE:			
P.O.M. - N.H.F.I.	12,200	-	10,500
Inter-departmental transfers	<u>11,839</u>	<u>-</u>	<u>-</u>
	<u>24,039</u>	<u>-</u>	<u>10,500</u>
EXPENDITURES:			
Equipment	1,949	-	10,744
Supplies	<u>22,090</u>	<u>-</u>	<u>-</u>
	<u>24,039</u>	<u>-</u>	<u>10,744</u>
SURPLUS (DEFICIT)	<u>-</u>	<u>-</u>	<u>(244)</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 5

JORDAN'S PRINCIPLE - REGIONAL THERAPIST

	<u>2019</u>	<u>Budget</u>	<u>2018</u>
	\$	\$	\$
REVENUE:			
First Nation and Inuit Health	125,000	125,000	-
Less: Deferred to future period	<u>(78,327)</u>	<u>-</u>	<u>-</u>
	<u>46,673</u>	<u>125,000</u>	<u>-</u>
EXPENDITURES:			
Administration	12,500	12,500	-
Community events	-	14,568	-
Contracts	-	57,851	-
Equipment	3,410	1,549	-
Office costs & supplies	5,456	6,234	-
Travel & accommodations	9,767	3,514	-
Wages and benefits	<u>15,540</u>	<u>26,633</u>	<u>-</u>
	<u>46,673</u>	<u>122,849</u>	<u>-</u>
SURPLUS (DEFICIT)	<u>-</u>	<u>2,151</u>	<u>-</u>

SCHEDULE 6

JORDAN'S PRINCIPLE - URBAN COORDINATION & RESPITE CARE

REVENUE:			
First Nation and Inuit Health	187,500	125,000	-
Transfer (to)/from JP - Service Coord	(22,578)	12,560	-
Less: Deferred to future period	<u>(1,923)</u>	<u>-</u>	<u>-</u>
	<u>162,999</u>	<u>137,560</u>	<u>-</u>
EXPENDITURES:			
Administration	18,751	12,500	-
Employee costs	69,606	72,659	-
Land based	48,119	-	-
Program costs	19,659	68,753	-
Travel and accommodations	<u>6,835</u>	<u>5,270</u>	<u>-</u>
	<u>162,970</u>	<u>159,182</u>	<u>-</u>
SURPLUS (DEFICIT)	<u>29</u>	<u>(21,622)</u>	<u>-</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 7

JORDAN'S PRINCIPLE - SERVICE COORDINATION

	<u>2019</u>	<u>Budget</u>	<u>2018</u>
	\$	\$	\$
REVENUE:			
First Nation and Inuit Health	185,566	185,556	185,556
Other	-	-	1,104
Transfer to JP - Urban Coordination	22,578	-	-
Add: Recognized from prior period	16,358	-	-
Less: Deferred to future period	-	-	(16,358)
	<u>224,502</u>	<u>185,556</u>	<u>170,302</u>
EXPENDITURES:			
Administration	18,546	18,556	18,556
Conference costs	8,210	1,118	1,593
Dues & memberships	734	-	2,562
Equipment	2,829	-	817
Misc	475	-	80
Program costs	5,661	3,953	11,780
Rent	4,320	1,609	3,240
Travel and accomodations	43,067	5,216	25,393
Wages & salaries	103,965	127,454	84,854
Workshops	36,695	6,706	21,427
	<u>224,502</u>	<u>164,612</u>	<u>170,302</u>
SURPLUS (DEFICIT)	<u>-</u>	<u>20,944</u>	<u>-</u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 8

HSIF CDP MANAGEMENT FRAMEWORK

	<u>2019</u>	<u>2018</u>
	\$	\$
REVENUE:		
First Nation and Inuit Health	150,000	-
Less: Deferred to future period	<u>(113,694)</u>	<u>-</u>
	<u>36,306</u>	<u>-</u>
EXPENDITURES:		
Administration	15,000	-
Office costs	8,215	-
Project Development	12,355	-
Travel and accomodations	<u>736</u>	<u>-</u>
	<u>36,306</u>	<u>-</u>
SURPLUS (DEFICIT)	<u><u>-</u></u>	<u><u>-</u></u>

FOUR ARROWS REGIONAL HEALTH AUTHORITY INC.
STATEMENT OF PROGRAM REVENUES AND EXPENDITURES
FOR THE YEAR ENDED MARCH 31, 2019

SCHEDULE 9

PHN - WASAGAMACK

	<u>2019</u>	<u>Budget</u>	<u>2018</u>
	\$	\$	\$
REVENUE:			
Contract revenue	99,000	99,000	99,000
Contribution from TNO Program	-	8,000	-
Add: recognized from prior year	<u>9,156</u>	<u>7,000</u>	<u>(9,156)</u>
	<u>108,156</u>	<u>114,000</u>	<u>89,844</u>
EXPENDITURES:			
Administration fees	-	9,900	9,933
Contracts	3,150	-	4,874
Regional Coordination	-	-	1,128
Travel, accommodations & workshops	19,497	11,712	22,358
Program Supplies	32	-	6,297
Salary and other	<u>86,319</u>	<u>93,879</u>	<u>45,253</u>
	<u>108,998</u>	<u>115,491</u>	<u>89,843</u>
SURPLUS (DEFICIT)	<u><u>(842)</u></u>	<u><u>(1,491)</u></u>	<u><u>1</u></u>